

Inspira Health Network, Inc.

Consolidated Financial Statements
and Supplementary Information

December 31, 2025 and 2024

Inspira Health Network, Inc.

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Independent Auditors' Report

To the Board of Directors of
Inspira Health Network, Inc.

Opinion

We have audited the consolidated financial statements of Inspira Health Network, Inc. (the Network), which comprise the consolidated balance sheets as of December 31, 2025 and 2024, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Network as of December 31, 2025 and 2024, and the results of its operations, changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Network and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with GAAP, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Network's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance, and therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Network's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Network's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying supplementary information noted on the table of contents is presented for the purposes of additional analysis rather than to present the financial position, results of operations and changes in net assets of the individual entities and is not a required part of the consolidated financial statements. The supplementary information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Baker Tilly US, LLP

Philadelphia, Pennsylvania
June 16, 2026

Inspira Health Network, Inc.

Consolidated Balance Sheets

December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Assets		
Current Assets		
Cash and cash equivalents	\$ 60,084,000	\$ 49,754,000
Assets limited as to use, externally designated	17,974,000	12,055,000
Patient accounts receivable, net	147,971,000	154,157,000
Supplies	22,254,000	20,475,000
Prepaid expenses and other current assets	144,684,000	65,426,000
	<u>392,967,000</u>	<u>301,867,000</u>
Assets Limited as to Use		
Internally designated by Board of Directors	884,049,000	831,421,000
Externally designated by donor	2,256,000	1,533,000
Externally designated under bond indenture agreements	122,284,000	203,109,000
	<u>1,008,589,000</u>	<u>1,036,063,000</u>
Property and Equipment, Net	<u>854,737,000</u>	<u>743,744,000</u>
Other Assets		
Pledges receivable, net	2,518,000	3,758,000
Investment in unconsolidated entities	23,316,000	23,992,000
Insurance recoveries receivable	8,888,000	9,045,000
Other assets	53,762,000	59,577,000
Operating lease right-of-use asset	36,272,000	38,648,000
	<u>124,756,000</u>	<u>135,020,000</u>
Beneficial Interest in Perpetual and Temporary Trusts	<u>12,291,000</u>	<u>11,226,000</u>
Total assets	<u>\$ 2,393,340,000</u>	<u>\$ 2,227,920,000</u>

See notes to consolidated financial statements

Inspira Health Network, Inc.

Consolidated Balance Sheets

December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 160,515,000	\$ 128,868,000
Construction payable	20,188,000	8,817,000
Accrued salaries and payroll taxes	25,856,000	26,339,000
Accrued vacation and other employee benefits	22,349,000	22,059,000
Accrued interest payable	15,125,000	13,111,000
Estimated settlements due to third-party payors	52,485,000	42,412,000
Current portion of operating lease obligations	5,660,000	6,007,000
Current installments of long-term debt	11,410,000	11,230,000
	<u>313,588,000</u>	<u>258,843,000</u>
Total current liabilities	313,588,000	258,843,000
Accrued Retirement Benefits	11,968,000	10,794,000
Estimated Settlements Due to Third-Party Payors	21,500,000	18,799,000
Operating Lease Obligations	32,280,000	33,833,000
Other Long-Term Liabilities	55,822,000	51,627,000
Long-Term Debt	644,441,000	658,840,000
	<u>1,079,599,000</u>	<u>1,032,736,000</u>
Total liabilities	1,079,599,000	1,032,736,000
Net Assets		
Without donor restrictions	1,283,467,000	1,165,630,000
Non-controlling interest	11,722,000	12,984,000
With donor restrictions	18,552,000	16,570,000
	<u>1,313,741,000</u>	<u>1,195,184,000</u>
Total net assets	1,313,741,000	1,195,184,000
Total liabilities and net assets	<u>\$ 2,393,340,000</u>	<u>\$ 2,227,920,000</u>

See notes to consolidated financial statements

Inspira Health Network, Inc.

Consolidated Statements of Operations and Changes in Net Assets
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Net Assets Without Donor Restrictions		
Revenue:		
Net patient service revenue	\$ 1,300,688,000	\$ 1,261,869,000
Stimulus grant revenue	-	4,681,000
Other revenue	156,846,000	85,613,000
	<u>1,457,534,000</u>	<u>1,352,163,000</u>
Total revenue		
Expenses:		
Salaries and wages	628,548,000	628,222,000
Employee benefits	172,213,000	157,138,000
Physician fees	70,157,000	63,912,000
Supplies and other expenses	477,050,000	432,245,000
Interest	17,022,000	18,292,000
Depreciation and amortization	97,106,000	100,340,000
Loss on disposal	-	40,589,000
	<u>1,462,096,000</u>	<u>1,440,738,000</u>
Total expenses		
Operating loss	(4,562,000)	(88,575,000)
Nonoperating Gains and Losses		
Interest and dividend income	19,919,000	18,566,000
Change in value of interest rate swap agreements	-	401,000
Pension settlement cost	-	(20,790,000)
Net realized gains on sale of investments	38,029,000	90,292,000
Change in net unrealized gains and losses on investments	58,132,000	(36,642,000)
	<u>111,518,000</u>	<u>(36,748,000)</u>
Revenue in excess of (less than) expenses		

See notes to consolidated financial statements

Inspira Health Network, Inc.

Consolidated Statements of Operations and Changes in Net Assets
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Net Assets Without Donor Restrictions (Continued)		
Revenue excess of (less than) expenses (from previous page)	\$ 111,518,000	\$ (36,748,000)
Other changes in net assets without donor restrictions:		
Grant for capital	4,393,000	2,500,000
Other	620,000	450,000
Non-controlling interest contributions	-	12,042,000
Pension liability adjustment	-	25,490,000
Net assets released from restriction for property and equipment	44,000	199,000
	<u>116,575,000</u>	<u>3,933,000</u>
Increase in net assets without donor restrictions		
	<u>116,575,000</u>	<u>3,933,000</u>
Net Assets With Donor Restrictions		
Contributions	771,000	1,679,000
Change in beneficial interest in temporary trust	246,000	189,000
Net assets released from restriction	(81,000)	(743,000)
Investment income	627,000	231,000
Other	-	94,000
Change in beneficial interest in perpetual trusts	419,000	238,000
	<u>1,982,000</u>	<u>1,688,000</u>
Increase in net assets with donor restrictions		
	<u>1,982,000</u>	<u>1,688,000</u>
Increase in net assets	118,557,000	5,621,000
	<u>1,195,184,000</u>	<u>1,189,563,000</u>
Net Assets, Beginning		
	<u>1,195,184,000</u>	<u>1,189,563,000</u>
Net Assets, Ending	<u>\$ 1,313,741,000</u>	<u>\$ 1,195,184,000</u>

See notes to consolidated financial statements

Inspira Health Network, Inc.Consolidated Statements of Cash Flows
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Operating Activities		
Increase in net assets	\$ 118,557,000	\$ 5,621,000
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Income from unconsolidated entities	(4,241,000)	(4,806,000)
Depreciation and amortization	97,106,000	100,340,000
Loss on disposal	-	40,589,000
Grant for capital	(4,393,000)	(2,500,000)
Accretion of bond premium	(3,158,000)	(2,396,000)
Amortization of underwriter discount	131,000	88,000
Amortization of deferred financing costs	68,000	23,000
Change in right-of-use asset and lease obligation, net	476,000	452,000
Pension liability adjustment	-	(25,490,000)
Net realized and unrealized losses (gains) on investments	(96,161,000)	(53,650,000)
Restricted contributions	(771,000)	(1,679,000)
Change in beneficial interest in perpetual and temporary trusts	(665,000)	(819,000)
Change in value of interest rate swap agreements	-	(401,000)
Capital campaign pledges	469,000	(930,000)
Changes in certain assets and liabilities:		
Patient accounts receivable	6,186,000	(11,957,000)
Supplies	(1,779,000)	2,174,000
Prepaid expenses and other current assets	(79,258,000)	(856,000)
Insurance recoveries receivable	157,000	(1,815,000)
Accounts payable, accrued expenses and other liabilities	36,823,000	(3,036,000)
Accrued interest payable	2,014,000	4,201,000
Estimated settlements due to third-party payors	12,774,000	(18,054,000)
Net cash provided by operating activities	<u>84,335,000</u>	<u>25,099,000</u>
Investing Activities		
Additions to property and equipment, net	(201,194,000)	(99,208,000)
Increase in assets limited as to use	116,993,000	(87,699,000)
Change in investment in unconsolidated entities	4,917,000	4,637,000
Cash paid for acquisition	-	(36,100,000)
Increase in other assets	11,345,000	(3,150,000)
Net cash used in investing activities	<u>(67,939,000)</u>	<u>(221,520,000)</u>
Financing Activities		
Restricted contributions	771,000	1,679,000
Grant for capital	4,393,000	2,500,000
Financing costs paid	-	(714,000)
Payments of long-term debt	(11,230,000)	(55,300,000)
Proceeds from issuance of long-term debt, net	-	250,937,000
Net cash (used in) provided by financing activities	<u>(6,066,000)</u>	<u>199,102,000</u>
Increase in cash and cash equivalents	10,330,000	2,681,000
Cash and Cash Equivalents, Beginning	<u>49,754,000</u>	<u>47,073,000</u>
Cash and Cash Equivalents, Ending	<u>\$ 60,084,000</u>	<u>\$ 49,754,000</u>
Supplemental Disclosures of Cash Flow Information		
Cash paid for interest	<u>\$ 17,967,000</u>	<u>\$ 16,376,000</u>

See notes to consolidated financial statements

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

1. Organization

Inspira Health Network, Inc. d/b/a Inspira Health Network (the Network) is a tax-exempt health care organization. The Network functions as the parent corporation for the following entities, which are related by common membership and/or ownership.

Inspira Medical Centers, Inc. (IMC) is a tax-exempt health care organization. IMC consists of the following acute care hospitals: Inspira Medical Center Mullica Hill (Mullica Hill) in Gloucester County, New Jersey, Inspira Medical Center Vineland (Vineland) in Cumberland County, New Jersey, Inspira Medical Center Elmer (Elmer) in Salem County, New Jersey and Inspira Medical Center Mannington (Mannington) in Salem County, New Jersey. IMC also controls six health centers, the Inspira Health Center Bridgeton, which provides inpatient and outpatient psychiatric services, select outpatient services, including a satellite emergency department and administrative services, the Inspira Health Center Vineland, which provides select outpatient services, the Inspira Health Center Woodbury (Woodbury), which provides inpatient and outpatient psychiatric services, and select outpatient services, including a satellite emergency department, Inspira Health Center Woolwich, which provides select outpatient services, Inspira Health Center Sicklerville, which provides select outpatient services, and Inspira Health Center Deptford, which provides select outpatient services.

Inspira Health Network Foundation (Foundation), is a tax-exempt organization that supports the funding of IMC healthcare services provided in Cumberland, Salem and Gloucester counties.

Inspira Health Network Urgent Care, P.C. (Urgent Care), incorporated in the state of New Jersey, provides a wide range of medical services for minor or non-life-threatening conditions.

Oak & Main Surgicenter, LLC (Oak & Main) was an ambulatory surgery center located in Vineland, New Jersey. In May 2011, IMC acquired 81% of the outstanding ownership interest of Oak & Main, and then acquired another 4% of interest in August 2011. IMC is currently the sole owner and ceased operations effective January 2025.

Inspira Health Management Corporation (IHMC) is a for-profit corporation, which engages in activities to enhance and support the mission of the Network and its affiliates, population health services and management services organization and building management. Additionally, IHMC is the general partner in Bridgeton Physician Office Center, L.P. (BPOC), which owns and leases a medical office building in Bridgeton, New Jersey, used for physician offices. The limited partner of BPOC is the Network. IHMC is also the controlling partner of Inspira SJ Urgent Care Management Company, LLC (SJUC), which manages and operates an urgent care center in Vineland, New Jersey. Inspira SJ Urgent Care, P.C. (UCPC) is a for-profit consolidated subsidiary of IHMC. IHMC is the limited partner of Woodbury Medical Center Associates, LLP (WMCA), which owned and leased a medical office building in Woodbury, New Jersey prior to October 2024, at which time ownership of the building was transferred to IMC. The controlling partner of WMCA is Red Bank Development Corporation (RBDC).

Inspira Physician Practices consist of Inspira Health Network Medical Group, P.C. (IMG) and Inspira Health Connections PC (IHC). IMG is a not-for-profit corporation, which engages in activities to enhance and support the mission of the Network and its affiliates, such as the operations of physician practices in Cumberland, Salem, Gloucester and Camden Counties. IHC is a not-for-profit corporation which engages in activities to enhance the mission of the Network and its affiliates, such as physician services.

Inspira HomeCare & HospiceCare, Inc. (HCHC) was a not-for-profit corporation, which had a noncontrolling interest in a certified home health company that provides skilled nursing, therapy services, home health aides and hospice care to southern New Jersey residents. The noncontrolling interest was transferred to IMC effective January 2026.

Inspira Health Network LIFE, Inc. (LIFE) is a not-for-profit corporation, which engages in activities to enhance and support the mission of the Network and its affiliates, such as the operation of Programs of All-Inclusive Care for the Elderly in Cumberland and Gloucester Counties.

Juno Assurance, LTD (Juno) is a freestanding corporation through which the Network insures a portion of its professional liability and other liability risks through the single parent captive insurance company.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

Red Bank Development Corporation (Red Bank), a for-profit subsidiary, which engages in activities to enhance and support the mission of the Network and its affiliates, has majority ownership interest in Woodbury Medical Center Associates, LLP. RBDC is also 100% owner of IHMC.

Salem Medical Center Properties LLC (SMCP), a for-profit property subsidiary which owns and leases the ambulatory surgery center building adjacent to Inspira Medical Center Mannington.

Inspira Care Connect, LLC (ICC) was a Medicare Shared Savings Program. ICC's mission is to establish a group of coordinated healthcare providers which agree to be accountable for the quality, cost and overall care for an assigned group of Medicare beneficiaries. Operations ceased effective December 2025.

Inspira Health Partners, LLC. (IHP) is a physician hospital organization. The Network owns 51% of IHP. IHP's mission is to establish a clinically integrated physician-hospital enterprise which is designed to achieve improvement in healthcare quality, efficiency and cost.

Inspira Deptford Healthpark Properties (DHP) consists of Inspira Deptford Healthpark, LLC and 1450 North Almonesson Road, LLC which are property ownership and management organizations owned solely by IMC.

TriCare at Inspira, LLC (Tricare at Inspira) is a consolidated partnership between IMC and TriCare Medical Transportation, LLC, which provides ambulance and patient transport services within and around the counties surrounding the acute care facilities and satellite emergency departments of IMC.

On September 1, 2024, Tricare at Inspira acquired the licenses, contracts and certain other assets of Tricare Medical Transportation, LLC resulting in control through 75% majority ownership. The acquired assets consist primarily of ambulances and medical equipped trucks and vans, along with certain medical equipment. Noncontrolling interest of 25% was valued based on the proportionate ownership interest retained by the prior owner of Tricare.

The acquisition was accounted for under the acquisition method of accounting under ASC Topic 805, *Business Combinations*. Goodwill of \$39,800,000 was recognized in the transaction which is attributable to the acquisition of an operating business beyond the value of the assets acquired. Goodwill recognized in the acquisition is attributable to the expected synergies of the combined operations.

The recognized amounts of assets acquired were as follows:

Consideration:	
Cash for 75% interest	\$ 36,100,000
Noncontrolling interest for 25%	<u>12,000,000</u>
Fair value of total consideration transferred	<u>\$ 48,100,000</u>
Assets acquired (no liabilities assumed):	
Property and equipment	\$ 4,400,000
Accounts receivable	<u>3,900,000</u>
Total identifiable net assets	8,300,000
Goodwill	<u>39,800,000</u>
Total purchase price	<u>\$ 48,100,000</u>

The Company incurred acquisition related expenses of approximately \$2,875,000 during 2024, in connection with this acquisition. These costs are included in the consolidated statements of operations in the line item Supplies and Other Expenses.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
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In addition, the Network has investments in several partnerships, all of which are accounted for under the equity method of accounting and are included in investment held in unconsolidated entities on the consolidated balance sheets. These joint ventures include Dialysis Centers, Ambulatory Surgery Centers, Medicare Shared Savings organizations, Physician Practices and Property Management organizations.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of the Network and the related entities under control or ownership. All significant intercompany balances and transactions have been eliminated in the consolidated financial statements.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, cash, cash equivalents include investments purchased with an initial maturity of three months or less.

Patient Accounts Receivable, Net

The Network assesses collectability on patient contracts prior to the recognition of net patient service revenue. Patient accounts receivable, net, are recorded at net realizable value. Accounts are written off when the Network has exhausted all collection efforts and determines accounts are impaired based on changes in credit worthiness.

The Network has not changed its financial assistance policy in 2025 or 2024.

Supplies

Supplies are carried at the lower of cost, determined by the first-in, first-out method or net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonable predictable costs of completion, disposal and transportation. Supplies are used in the provision of patient care and are not held for sale.

Assets Limited as to Use, Investment and Investment Income

Assets limited as to use by Board of Directors (the Board) are resources that have been designated by the Board for specific purposes.

Assets limited as to use externally designated for bond indenture agreements are funds set aside as required under the Series 2024A bonds.

Assets limited as to use under the interest rate swap agreements are Woodbury funds to collateralize the liability of the interest rate swaps in an account held by Morgan Stanley. This is a requirement which began in 2009 because the insurer, Ambac, had their credit rating fall below A3 by Moody's. The interest rate swap agreements were terminated in August 2024.

Assets limited as to use by donor include assets set aside for specific donor purposes or endowment to provide for specified payments to designated individuals. Assets limited as to use by donor are restricted for permanent investment.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

Amounts required to meet current liabilities of the Network have been classified as current assets in the consolidated balance sheets.

All investments with readily determinable fair values are measured at fair value in the consolidated balance sheets. The fair value of debt and equity securities is based upon quoted market prices.

Interest and dividend income from assets limited as to use under bond indenture agreements is included in other revenue. Investment income, realized gains and losses, and unrealized gains and losses on assets limited as to use by the Board are recorded as nonoperating gains, net. Realized gains and losses for all investments are determined by the average cost method.

Property and Equipment, Net

Property and equipment, net are recorded at cost. Donated assets are recorded at their market value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

Gifts of long-lived assets such as land, buildings or equipment are reported as other changes in net assets, unless explicit donor stipulations specify how the donated assets must be used. When applicable, gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed into service.

The Network continually evaluates whether later events and circumstances have occurred that indicate the remaining estimated useful lives of long-lived assets may warrant revision or that the remaining balance may not be recoverable. When factors indicate that long-lived assets should be evaluated for possible impairment, the Network uses an estimate of the related undiscounted operating income over the remaining life of the long-lived asset, or determines the fair market value of the long-lived asset in measuring whether the long-lived asset is recoverable. No revision to the remaining useful lives or write-down of long-lived assets was recorded in 2025. See Note 7 for 2024 impairment.

Goodwill

Goodwill primarily related to the Mannington and Tricare purchase transactions of approximately \$49,650,000 and \$52,600,000 is included in other assets as of December 31, 2025 and 2024, respectively. The Network has elected the accounting alternative to amortize goodwill. Goodwill is amortized on a straight-line basis over 10 years and is tested for impairment at the entity level. Amortization is included in depreciation and amortization expense on the consolidated statements of operations and changes in net asset and approximated \$5,733,000 and \$3,946,000 during 2025 and 2024, respectively. The Network evaluates goodwill for impairment when a triggering event occurs that indicates the fair value may be below its carrying amount. Management has determined that no such triggering event had occurred during 2025 and 2024. Therefore, additional testing to identify potential impairment was unnecessary.

Pledges Receivable and Donor-Restricted Gifts

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. The gifts are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as other revenue for operating activities and net assets released from restriction for property and equipment.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

Deferred Financing Costs

Costs incurred in connection with the issuance of long-term debt have been deferred and are being amortized under the straight-line method over the remaining term of the related indebtedness, which approximates the effective interest method, and is included in interest expense in the consolidated statements of operations and changes in net assets.

Beneficial Interest in Perpetual and Temporary Trusts

The Network has recorded its portion of the fair value of these trusts. The trusts are either perpetual in nature, and the original corpus cannot be expended, or are temporary in nature and can be released to the Network after a sequence of events takes place. All of the beneficial interest in perpetual and temporary trusts are reported as net assets with donor restriction. Income earned on the trust assets and distributed to the Network is recorded as interest and dividend income in the consolidated statements of operations and changes in net assets unless otherwise restricted by the donor.

Classification of Net Assets

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions. All revenue not restricted by donors and donor-restricted contributions whose restrictions are met in the same period in which they are received are accounted for in net assets without donor restrictions.

Non-Controlling interest represents third party ownership in IHP, SJUC, and Tricare.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. All revenues restricted by donors as to either timing or purpose of the related expenditures or required to be maintained in perpetuity as a source of investment income are accounted for in net assets with donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished; net assets with donor restrictions are reclassified to net assets without donor restrictions.

Estimated Malpractice Costs

The provision for estimated medical malpractice claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported, including costs associated with litigating or settling claims. Anticipated insurance recoveries associated with reported claims are reported separately in the Network's consolidated balance sheets at net realizable value.

Net Patient Service Revenue

Net patient service revenue is reported at the amount that reflects the consideration to which the Network expects to be entitled to in exchange for providing patient care. These amounts are due from patients, third-party payors and others and includes variable consideration for retroactive adjustments due to settlements of audits and reviews. Generally, the Network bills patients and third-party payors several days after the services are performed and the patient is discharged from the facility. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the Network. The Network recognizes net operating revenues in the period in which it satisfies performance obligations under contracts by transferring services to customers. Revenue for performance obligations satisfied over time is recognized based on the actual charges incurred in relation to total expected or actual charges. The Network believes this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. The Network measures the performance obligation from admission into the hospital, or the commencement of an outpatient service, to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge or completion of the outpatient services. Revenue for performance obligations satisfied at a point in time is generally recognized when goods or services are provided and the Network does not believe it is required to provide additional services to the patient.

All of the Network's performance obligations relate to contracts with a duration of less than one year, therefore, the Network has elected to apply the optional exemptions provided in Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 606-10-50-14(a) and as a result is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The Network determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured or underinsured patients in accordance with the Network's policy and implicit price concessions provided to patients. The Network determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies and historical experience. The Network determines its estimate of implicit price concessions based on its historical collection experience with these classes of patients using a portfolio approach as a practical expedient to account for patient contracts as a collective group rather than individually. The consolidated financial statement effects of using this practical expedient are not materially different from an individual contract approach.

Consistent with the Network's mission, care is provided to patients regardless of their ability to pay. Therefore, the Network has determined the estimated uncollectible amounts due from patients are generally considered implicit price concessions that are a direct reduction to net operating revenues. The implicit price concessions included in estimating the transaction price represents the difference between amounts billed to patients and the amounts the Network expects to collect based on its collection history.

Patients who meet the Network's criteria for charity care are provided care without charge or at amounts less than established rates. Such amounts determined to qualify as charity care are not reported as revenue.

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Contract Balances

Contract assets represent the Network's right to consideration in exchange for goods or services that the Network has transferred to a patient when that right is conditioned on something other than the passage of time (for example, the Network's future performance). Contract liabilities represent the Network's obligation to transfer goods or services to a resident for which the Network has received consideration (or the amount is due) from the patient.

The Network's beginning and ending contract assets and liabilities are separately presented on the consolidated balance sheets as of December 31, 2025 and 2024. Contracts assets and liabilities as of December 31, 2023 (beginning of reporting period), are as follows:

Patient accounts receivable, net	\$ 142,200,000
Estimated settlements due to third-party payors	79,265,000

County Option Hospital Fee Program

The County Option Hospital Fee Program is a federal supplemental payment program providing enhanced Medicaid funding to New Jersey hospitals. Currently, there are fourteen counties eligible for this program that supports local hospitals in designated high-need areas in order to ensure continued access to critical healthcare services for vulnerable populations. Participating counties implement a fee on hospitals, which is matched by federal funding, allowing hospitals to receive increased payments. During 2025, the Network recognized \$94,068,000 in other revenue related to this funding, and incurred fees of \$36,516,000, which are included in supplies and other. As of December 31, 2025, \$73,947,000 is included in Prepaid Expenses and Other Current Assets.

Stimulus Grant Revenue

Stimulus grant revenue is primarily comprised of amounts received from federal and state funding sources related to the COVID-19 pandemic. The Network accounts for this funding in accordance with the FASB ASC 958-605 guidance for conditional contributions, and accordingly, revenues are measured and recognized when barriers are substantially met, which occurs when the Network complies with the terms and conditions related to the purpose of the grant rather than those that are administrative in nature.

In March 2020, the Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law to combat the financial effects of COVID-19. The CARES Act created a Provider Relief Fund to provide financial support for hospitals and other healthcare providers. Total CARES Act funding received in 2020 through 2022 was \$68,933,000. The Network has incurred lost revenues and eligible expenses in accordance with the terms and conditions of the Provider Relief Fund that were applicable under the CARES Act. For the year ended December 31, 2024, \$4,681,000 of prior funding was recognized and included in stimulus grant revenue in the accompanying consolidated statements of operations and changes in net assets. There was no stimulus revenue recognized during 2025.

The majority of the funding received is subject to future reporting and audit requirements. Noncompliance with the terms and conditions of the funding sources could result in repayment of some or all of the support, which can be subject to government review and interpretation. An estimate of the possible effects of these matters cannot be made as of the date these consolidated financial statements were issued.

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Performance Indicator

For purposes of display, transactions deemed by management to be ongoing, major or central to the provision of health care services are reported as revenue and expenses within operating loss. Other transactions, including interest and dividend income, net realized gains on sale of investments, change in net unrealized gains and losses on investments and change in value of interest rate swap agreements are reported as nonoperating activities. The performance indicator is revenue in excess of (less than) expenses and includes nonoperating activities.

Changes in net assets without donor restrictions that are excluded from revenue in excess of (less than) expenses include assets released from restriction for property and equipment, certain pension liability and settlement adjustments, non-controlling interest contributions and grants for capital purposes.

Income Taxes

The Network, IMC, Foundation, IMG, HCHC, LIFE and IHC are Section 501(c)(3) organizations exempt from federal income taxes under Section 501(a) of the Internal Revenue Code. The Network, IMC, Foundation, LIFE and HCHC also are exempt from state income taxes. IHMC, Red Bank, Urgent Care and SJ UC PC are for-profit corporations subject to federal and state income taxes; however, income tax expense is not significant to the Network's consolidated financial statements. Juno is a Bermuda-based entity with no U.S. activity and, accordingly, is not subject to U.S. federal or state income taxes.

IHP, SJUC, and Tricare are treated as if they were partnerships for federal and state income tax purposes. Therefore, income earned is passed through to its members and, as such, no income taxes have been incurred or accrued. Oak & Main, ICC, DHP, SMCP and 1450 North Almonesson are single member limited liability companies of the Network and are considered disregarded entities for tax purposes.

The Network accounts for uncertainty in income taxes using a recognition threshold of more-likely-than-not to be sustained upon examination by the appropriate taxing authority. Measurement of the tax uncertainty occurs if the recognition threshold is met. Management determined there were no tax uncertainties that met the recognition threshold in 2025 or 2024.

3. Charity Care

Certain entities within the Network have a patient acceptance policy, which is based on its mission statement and its charitable purposes. Accordingly, these entities accept all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to certain financial criteria established by the State of New Jersey and the Network's policy. The Network's charity care policy includes additional financial criteria which were established with the intent of expanding the availability of financial assistance. Because the Network does not believe that accounts which qualify for charity care are likely to be collected, they are not reported as net patient service revenue.

The unreimbursed costs for services and supplies furnished to patients eligible for such charity care are based on cost to charge ratios and costs incurred and are as follows:

	<u>2025</u>	<u>2024</u>
In accordance with the:		
State of New Jersey's criteria	\$ 7,264,000	\$ 8,835,000
Network's additional criteria	<u>32,312,000</u>	<u>23,731,000</u>
Total	<u>\$ 39,576,000</u>	<u>\$ 32,566,000</u>

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The Network also sponsors certain other charitable programs, which provide substantial benefit to the broader community. Such programs include services to needy and elderly populations that require special support, as well as health promotion and education for the general community welfare.

4. State Subsidies

The New Jersey Health Care Reform Act of 1992 established the Health Care Subsidy Fund (HCSF) to provide a mechanism and funding source to compensate certain entities for charity care. The Network received \$607,000 and \$1,409,000 in 2025 and 2024, respectively, for charity care that is included in net patient service revenue.

The New Jersey Department of Human Services, Medicaid Program, has established a Hospital Relief and Special Subsidy fund for Mental Health (the Hospital Relief Fund), a Quality Improvement Program (QIP-NJ), and an outpatient Medicaid State Directed Payment (SDP) program, to provide statewide funding to certain hospitals. The Network received \$41,596,000 and \$28,814,000 in 2025 and 2024, respectively, from the Hospital Relief Fund, QIP-NJ and SDP. These amounts are included in net patient service revenue.

The allocations to the Network from HCSF, the Hospital Relief Fund, QIP-NJ, and SDP are subject to change from year to year based on available state budget amounts and allocation methodologies. A proportionate amount is in place through June 30, 2026; however, such amounts are subject to change.

5. Net Patient Service Revenue

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of payment arrangements with major third-party payors follows:

Medicare - Inpatient acute care, psychiatric and rehabilitation services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to patient classification systems that are based on clinical, diagnostic and other factors. In addition, the Network is reimbursed for certain cost reimbursable items at tentative interim rates, with final settlement determined after submission of annual costs reports and audits thereof by the Medicare fiscal intermediary. Provisions for estimated adjustments resulting from audit and final settlements have been recorded. The Network's Medicare cost reports have not been final settled by the fiscal intermediaries for 2020 through 2025 cost report years.

Blue Cross - Inpatient acute care services rendered to Blue Cross subscribers are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Inpatient nonacute services are paid at prospectively determined per diem rates. Outpatient services are reimbursed based on ambulatory payment classifications.

Medicaid - Inpatient acute care services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge based on severity of illness. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Inpatient nonacute services are paid at prospectively determined per diem rates. Outpatient services are paid based on a published fee schedule. The Network is reimbursed for costs reimbursable and other items at a tentative rate with final settlements determined after submission of annual cost reports by the Network and audits thereof by the programs' fiscal intermediaries. Provisions for estimated adjustments resulting from audit and final settlements have been recorded. The Network's Medicaid cost report years have not been audited by the fiscal intermediaries for the 2023 through 2025 cost report years.

Other - The Network has also entered into payment arrangements with certain managed care and commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

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The Network has agreements with various health maintenance organizations (HMOs) to provide medical services to subscribing participants. Under the agreements, HMOs make capitated and fee-for-service payments to the Network for certain covered services based upon discounted fee schedules.

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. As a result of investigations by governmental agencies, various health care organizations have received requests for information and notices regarding alleged noncompliance with those laws and regulations, which, in some instances, have resulted in organizations entering into significant settlement agreements. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties and potential exclusion from the related programs. There can be no assurance that regulatory authorities will not challenge the Network's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Network. In addition, the contracts the Network has with commercial payors also provide for retroactive audit and review of claims. The Network believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations that could have a material adverse effect on its consolidated financial statements. Noncompliance with such laws and regulations could result in fines, penalties and exclusion from such programs.

Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence with the payor and the Network's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, as new information becomes available), or as years are settled or no longer subject to such audits, reviews and investigations. In the opinion of management, adequate provision has been made for any adjustment, which may result from the final settlement of cost reports or appeal items. Net settlements and adjustments of prior-year cost reports and appeal items resulted in an increase to the Network's net patient service revenue of \$12,961,000 and \$31,211,000 for the years ended December 31, 2025 and 2024, respectively.

Generally, patients who are covered by third-party payors are responsible for related deductibles and coinsurance, which vary in amount. The Network also provides services to uninsured patients, and offers those uninsured or underinsured patients a discount, either by policy or law, from standard charges. The Network estimates the transaction price for patients with deductibles and coinsurance and from those who are uninsured based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charges by any contractual adjustment, discounts and implicit price concessions. Subsequent changes to the estimate of the transaction price are generally recorded as adjustment to net patient service revenue in the period of the change. For the years ended December 31, 2025 and 2024, the impact of changes in the estimates of discounts and contractual adjustments for performance obligations satisfied in prior years was insignificant to the consolidated financial statements.

Consistent with the Network's mission, care is provided to patients regardless of their ability to pay. Therefore, the Network has determined it has provided implicit price concessions to uninsured patients and other patient balances (for example, copays and deductibles). The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Network expects to collect based on its collection history with those patients.

The Network disaggregates revenue from contracts with customers by type of service and payor source as this depicts the nature, amount, timing and uncertainty of its revenue and cash flows as affected by economic factors. Tables providing details of these factors are presented below.

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The composition of net patient service revenue by primary payor for the years ended December 31 is as follows:

	<u>2025</u>	<u>2024</u>
Medicare	\$ 464,322,000	\$ 453,829,000
Blue Cross	268,470,000	277,090,000
Commercial	277,850,000	264,674,000
Medicaid	217,619,000	207,926,000
Other	68,261,000	52,809,000
Self-pay/uninsured	<u>4,166,000</u>	<u>5,541,000</u>
Total	<u>\$ 1,300,688,000</u>	<u>\$ 1,261,869,000</u>

Revenue from patient's deductibles and coinsurance are included in the categories presented above based on the primary payor.

	<u>2025</u>	<u>2024</u>
Inpatient	\$ 579,640,000	\$ 579,795,000
Outpatient	547,853,000	532,966,000
Physician services	74,758,000	78,777,000
Capitation	39,242,000	32,060,000
Other	<u>59,195,000</u>	<u>38,271,000</u>
Total	<u>\$ 1,300,688,000</u>	<u>\$ 1,261,869,000</u>

The Network has not further disaggregated other revenues as the economic factors affecting the nature, timing, amount and uncertainty of revenue and cash flows do not significantly vary within the revenue category.

6. Fair Value Measurements and Other Financial Instruments

Fair Value Measurements

For financial instruments required to be measured at fair value on a recurring basis, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is measured using a hierarchy prioritizing the inputs used in determining valuations into three levels. The level within the fair value hierarchy is based on the lowest level input that is significant to the fair value measurement.

Level 1 - Unadjusted quoted prices in active markets that are accessible to the Network for identical instruments.

Level 2 - Significant inputs, other than Level 1 inputs that are observable either directly or indirectly for substantially the full term of the instruments through corroboration with observable market data.

Level 3 - Significant unobservable inputs.

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The following table presents financial instruments measured at fair value at December 31, 2025, by caption on the consolidated balance sheet:

	December 31, 2025			
	Total	Level 1	Level 2	Level 3
Reported at Fair Value				
Assets:				
Assets limited as to use:				
Internally designated by Board of Directors:				
Mutual funds, equities	\$ 440,308,000	\$ 440,308,000	\$ -	\$ -
Mutual funds, fixed income	106,449,000	106,449,000	-	-
Corporate and government bonds	149,047,000	-	149,047,000	-
	695,804,000	546,757,000	149,047,000	-
Externally designated by donor:				
Mutual funds, fixed income	2,256,000	2,256,000	-	-
Total assets limited as to use measured at fair value	698,060,000	549,013,000	149,047,000	-
Beneficial interest in trusts	12,291,000	-	-	12,291,000
Total assets in the fair value hierarchy	710,351,000	<u>\$ 549,013,000</u>	<u>\$ 149,047,000</u>	<u>\$ 12,291,000</u>
Assets measured at net asset value (a)	179,532,000			
Assets at fair value	<u>\$ 889,883,000</u>			

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The following table presents financial instruments measured at fair value at December 31, 2024, by caption on the consolidated balance sheet:

	December 31, 2024			
	Total	Level 1	Level 2	Level 3
Reported at Fair Value				
Assets:				
Assets limited as to use:				
Internally designated by Board of Directors:				
Mutual funds, equities	\$ 381,290,000	\$ 381,290,000	\$ -	\$ -
Mutual funds, fixed income	101,877,000	101,877,000	-	-
Corporate and government bonds	142,322,000	-	142,322,000	-
	625,489,000	483,167,000	142,322,000	-
Externally designated by donor:				
Mutual funds, fixed income	1,533,000	1,533,000	-	-
Total assets limited as to use measured at fair value	627,022,000	484,700,000	142,322,000	-
Beneficial interest in trusts	11,226,000	-	-	11,226,000
Total assets in the fair value hierarchy	638,248,000	<u>\$ 484,700,000</u>	<u>\$ 142,322,000</u>	<u>\$ 11,226,000</u>
Assets measured at net asset value (a)	171,695,000			
Assets at fair value	<u>\$ 809,943,000</u>			

(a) In accordance with Accounting Standards Update (ASU) No. 2015-07, certain investments that are measured at net asset value per share (or its equivalent) have not been classified in the fair value hierarchy.

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The assets limited as to use included on the consolidated balance sheets at December 31, 2025 and 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Assets limited as to use, internally designated by Board of Directors:		
Cash and cash equivalents	\$ 8,713,000	\$ 34,237,000
Assets limited as to use, internally designated by Board of Directors:		
Measured in the fair value hierarchy	695,804,000	625,489,000
Assets limited as to use, internally designated by Board of Directors:		
Measured outside the fair value hierarchy	<u>179,532,000</u>	<u>171,695,000</u>
Total	<u>\$ 884,049,000</u>	<u>\$ 831,421,000</u>
Assets limited as to use, externally designated by donor:		
Measured in the fair value hierarchy	<u>\$ 2,256,000</u>	<u>\$ 1,533,000</u>
Assets limited as to use, externally designated under bond indenture agreements:		
Cash and cash equivalents	<u>\$ 140,258,000</u>	<u>\$ 215,164,000</u>
Total assets limited as to use	\$ 1,026,563,000	\$ 1,048,118,000
Less current portion	<u>17,974,000</u>	<u>12,055,000</u>
Assets limited as to use	<u>\$ 1,008,589,000</u>	<u>\$ 1,036,063,000</u>

Valuation Methodologies

Government securities, corporate and government bonds and marketable equity securities are stated at fair value, which are the amounts reported in the consolidated balance sheets in assets limited as to use, based on quoted market prices, if available, or estimated using quoted market prices of similar securities.

Mutual funds are valued at the net asset value (NAV) of shares held by the Network at year-end.

The beneficial interest in perpetual and temporary trusts is valued at fair value which takes into consideration the underlying investments and the Network's interest in the trusts. This approximates the present value of the future distributions expected to be received.

Investments that have been excluded from the fair value hierarchy consist of commingled funds and limited partnerships that are valued based on the NAV of the underlying investments (basis for trade) of the funds held at the end of the year.

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Commingled funds primarily consist of the Network's investment in the Wellington Trust Company, NA, CTF Research Equity Portfolio (Wellington Fund), the Champlain Small Cap Fund, LLC (Champlain Fund) and the State Street Global Real Asset Fund (State Street). The Wellington Fund's objective is long-term total returns in excess of the S&P 500 Index. The Wellington Fund is managed on a total return basis, and not with an objective of achieving or avoiding any particular tax consequences. At December 31, 2025 and 2024, \$69,515,000 and \$64,882,000, respectively, of the Network's commingled funds were held in the Wellington Fund. The Champlain Fund's investment objective is capital appreciation. In order to achieve this objective, the Champlain Fund invests mainly in common stocks of small capitalization companies. The Champlain Fund attempts to identify investments that have strong long-term fundamentals, potential for superior capital appreciation and attractive valuation. At December 31, 2025 and 2024, \$28,088,000 and \$29,657,000, respectively, of the Network's commingled funds were held in the Champlain Fund. The State Street Fund's objective is to seek an investment return that approximates as closely as practicable, before expenses, the performance of its custom benchmark index based on the composite of 25% Bloomberg Roll Select Commodity Index, 25% S&P Global LargeMidCap Commodity and Resources Index, 20% S&P Global Infrastructure Index, 10% Dow Jones U.S. Select REIT Index, 20% Bloomberg US Government Inflation-Linked 1-10 Year Bond Index. At December 31, 2025 and 2024, \$25,300,000 and \$38,644,000, respectively, of the Network's commingled funds were held in the State Street fund.

The Network is able to withdrawal or contribute to the commingled funds on the first of each month, as dictated by the investment agreements. There were no commitments related to the commingled funds at December 31, 2025.

7. Property and Equipment

	<u>2025</u>	<u>2024</u>	<u>Depreciable Lives</u>
Land	\$ 30,519,000	\$ 30,473,000	
Land improvements	31,832,000	31,598,000	5 - 25 years
Leasehold improvements	20,416,000	20,439,000	10 - 15 years
Buildings and building improvements	665,309,000	644,620,000	10 - 40 years
Fixed equipment	233,232,000	227,297,000	10 - 20 years
Major movable equipment	637,721,000	601,465,000	5 - 20 years
Total	1,619,029,000	1,555,892,000	
Less accumulated depreciation	937,552,000	850,732,000	
Total	681,477,000	705,160,000	
Construction-in-progress	173,260,000	38,584,000	
Property and equipment, net	<u>\$ 854,737,000</u>	<u>\$ 743,744,000</u>	

Depreciation on property and equipment for the years ended December 31, 2025 and 2024 amounted to \$91,373,000 and \$96,421,000, respectively. Included in these amounts is approximately \$13,646,000 of accelerated depreciation each year due to a change in estimated useful life of certain information technology.

At December 31, 2025, the Network has construction contracts with remaining commitments of approximately \$64,446,000.

During 2024, due to a relocation of services at Woodbury, approximately \$41,000,000 of building and building improvements was deemed impaired. This amount is included in loss on disposal on the consolidated statement of operations and changes in net assets.

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8. Long-Term Debt

Series 2016A Refunding Bonds

In June 2016, the New Jersey Health Care Facilities Financing Authority (the Authority) issued, on behalf of IMC, its \$177,765,000 aggregate principal amount of Refunding Bonds, Inspira Health Obligated Group Issue (Series 2016A) (the Series 2016A Bonds). Total proceeds of \$201,352,000 (including a net original issue premium of \$23,587,000) were used by IMC and Woodbury to (i) refinance all of the outstanding Authority Series 2004 Bonds, Series 2006 Bonds and Series 2008 Bonds (Refunded Bonds), (ii) refinance the 2011 Note Payable and (iii) pay for the costs of issuance of the Series 2016A Bonds.

The Series 2016A Bonds consist of \$120,015,000 of serial bonds that mature in 2036, and \$26,570,000 and \$31,180,000 of term bonds that mature in 2041 and 2046, respectively. Annual principal/sinking fund payments range from \$4,415,000 to \$7,720,000, maturing on July 1 of each year with interest rates ranging from 2.0% to 5.0% due January 1 and July 1 of each year. The net original issue premium balance was \$7,094,000 and \$8,152,000 at December 31, 2025 and 2024, respectively.

The Series 2016A Bonds were issued under a Master Trust Indenture (MTI), dated June 1, 2016. As such, the obligations issued pursuant to the MTI are joint and several obligations of IMC (the Obligated Group), and does not include any other affiliates of the Network. All property and equipment, and gross receipts of IMC are pledged to secure payment of interest and principal. The MTI and loan agreement between the Authority and IMC require the compliance with financial covenants, including the requirement that IMC generate funds available for debt service (as defined) equivalent to at least 125% of maximum annual debt service, and a cushion rate (as defined) of at least 1.25.

Series 2017 Revenue Bonds

In August 2017, the Authority issued, on behalf of IMC, its \$265,000,000 aggregate principal amount of Revenue Bonds, Inspira Health Obligated Group Issue, Series 2017A (the Series 2017A Bonds) and its Revenue Bonds, Inspira Health Obligated Group Issues, Series 2017B (the Series 2017B Bonds), collectively, the 2017 Bonds. Total proceeds of the Series 2017A Bonds (including a net original premium, net of an underwriter's discount, of \$20,756,000), were \$285,756,000, and total proceeds of the Series 2017B Bonds were \$60,000,000. The Series 2017B Bonds were purchased by TD Bank, N.A.

The proceeds from the 2017 Bonds were used by IMC to (i) finance the construction of Mullica Hill, (ii) establish a radiation oncology program at Woodbury, including the purchase of a linear accelerator, (iii) finance the expansion of the Vineland emergency department, (iv) construction of two additional floors to the existing facility to house 36 new inpatient beds and (v) pay for the costs of issuance of the 2017 Bonds.

The Series 2017A Bonds consist of \$1,900,000 and \$90,035,000 of serial bonds that mature in 2029 and 2037, respectively, and \$66,445,000 and \$106,620,000 of term bonds that mature in 2042 and 2047, respectively. Annual principal/sinking fund payments range from \$500,000 to \$28,595,000, maturing on July 1 of each year with interest rates ranging from 3.0% to 5.0% due January 1 and July 1 of each year. The net original issue premium balance was \$11,336,000 and \$12,515,000 at December 31, 2025 and 2024, respectively.

The Series 2017B Bonds were refinanced during 2024.

The 2017 Bonds were issued under a Third Supplemental MTI and the bond agreements. The MTI and loan agreement between the Authority and IMC require the compliance with financial covenants, including the requirement that to generate funds available for debt service (as defined) equivalent to at least 1.25% of maximum annual debt service, and a cushion ratio (as defined) of at least 1.25%.

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December 31, 2025 and 2024

Series 2024A Revenue Bonds

During 2024, the Network completed a financing transaction of \$251,570,000 aggregate principal amount with \$44,147,000 of the proceeds from the bonds having been used to refund the Series 2017B noted above, while the remaining proceeds were borrowed for certain capital projects. The Series 2024A Bonds, which mature in July 2054, have annual principal payments ranging from \$1,120,000 to \$34,600,000 with fixed coupon rates ranging from 4.125% to 5.25%. The net original issue premium balance was \$13,317,000 and \$14,239,000 at December 31, 2025 and 2024, respectively.

The 2024A Bonds were issued under a Fourth Supplemental MTI and the bond agreements. The MTI and loan agreement between the Authority and IMC require the compliance with financial covenant, including a debt service coverage ratio of 1.10x.

Other Long-Term Obligations

During 2011, IMC entered into a loan agreement with the City of Vineland's Urban Enterprise Zone Authority (UEZ) for a total of \$4,000,000. This loan is secured by a bank letter of credit and guaranteed by the Network. The term of the loan is 20 years with interest-only payments for the first 36 months through July 2013, and principal and interest payments of \$27,000 per month beginning in August 2013. The interest rate on this loan is 5% during the interest-only period and 4% thereafter. The outstanding obligation was \$1,357,000 and \$1,622,000 at December 31, 2025 and 2024, respectively.

Long-Term Debt Summary

	<u>2025</u>	<u>2024</u>
Series 2024A Bonds	\$ 247,330,000	\$ 251,570,000
Series 2016A Bonds	124,270,000	129,500,000
Series 2017A Bonds	255,640,000	257,135,000
Other long-term obligations	<u>1,357,000</u>	<u>1,622,000</u>
	628,597,000	639,827,000
Plus original issue premium	31,748,000	34,906,000
Less:		
Current maturities of long-term debt	(11,410,000)	(11,230,000)
Deferred financing costs, net	(1,597,000)	(1,635,000)
Underwriters' discount, net	<u>(2,897,000)</u>	<u>(3,028,000)</u>
Long-term debt	<u>\$ 644,441,000</u>	<u>\$ 658,840,000</u>

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

Future Principal Payments

Maturities and principal payments on long-term debt for the next five years and thereafter are as follows:

	<u>2024A Bonds</u>	<u>2017A Bonds</u>	<u>2016 Bonds</u>	<u>Other Long-Term Obligations</u>	<u>Total</u>
2026	\$ 4,185,000	\$ 1,490,000	\$ 5,460,000	\$ 275,000	\$ 11,410,000
2027	1,120,000	4,815,000	5,755,000	287,000	11,977,000
2028	1,175,000	5,020,000	6,080,000	298,000	12,573,000
2029	1,240,000	5,255,000	6,395,000	310,000	13,200,000
2030	1,430,000	5,450,000	6,750,000	187,000	13,817,000
Thereafter	<u>238,180,000</u>	<u>233,610,000</u>	<u>93,830,000</u>	<u>-</u>	<u>565,620,000</u>
Total	<u>\$ 247,330,000</u>	<u>\$ 255,640,000</u>	<u>\$ 124,270,000</u>	<u>\$ 1,357,000</u>	<u>\$ 628,597,000</u>

9. Leases

The Network leases various physician offices. Lease payments are increased based on the terms of each specific lease agreement. The Network assesses renewal options using a reasonably certain threshold, which is understood to be a high threshold, and therefore, certain leases do not include the renewal periods for accounting purposes.

The maturity and future minimum commitments of total operating lease obligations at December 31, 2025 is as follows:

2026	\$ 6,662,000
2027	6,101,000
2028	5,703,000
2029	5,305,000
2030	4,669,000
Thereafter	<u>24,356,000</u>
Total lease payments	52,796,000
Less present value discount	<u>(14,856,000)</u>
Total lease obligations	37,940,000
Less current portion	<u>(5,660,000)</u>
Long-term lease obligations	<u>\$ 32,280,000</u>

Lease related expenses was \$8,515,000 and \$9,776,000 for the years ended December 31, 2025 and 2024, respectively.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

The following tables include supplemental lease information as of and for the years ended December 31, 2025 and 2024:

Lease Term and Discount Rate	2025	2024
Weighted-average remaining lease term (years):		
Operating leases	9.86	10.44
Weighted-average discount rate:		
Operating leases	6.58 %	6.67 %

10. Derivative Financial Instruments

IMC entered into interest-rate swap agreements, which are considered derivative financial instruments, to manage its interest rate risk on its long-term debt. The interest rate swap agreements are reported at fair value in the accompanying consolidated balance sheets and related changes in fair value are reported in the consolidated statements of operations and changes in net asset as a change in fair value of interest rate swap agreements. During 2024 the interest rate swaps were terminated.

11. Retirement Benefits

Defined Contribution Pension Plans and Supplemental Executive Retirement Plans

IMC sponsors defined contribution plans that are available to substantially all of its employees, should they elect to participate. The plans match a portion of an employee's contribution to a tax-sheltered annuity. The amount of expense related to the plans was \$26,130,000 and \$26,090,000 for the years ended December 31, 2025 and 2024, respectively.

The Network has a Supplemental Executive Retirement Plan (SERP Plan) that covers a group of management and physician employees designated by the Board. The contributions to the plan are determined annually. The Network recorded expenses of \$2,412,000 and \$2,549,000 associated with the SERP Plan for the years ended December 31, 2025 and 2024, respectively. The Network had an outstanding liability related to the SERP Plan of \$6,171,000 and \$5,186,000 at December 31, 2025 and 2024, respectively, and is included in accrued retirement benefits in the consolidated balance sheets.

During 2017, the Network established a retirement plan for certain management level employees, which is funded strictly by employee deferrals. The outstanding liability related to the employee deferral retirement plan was \$5,797,000 and \$5,608,000 at December 31, 2025 and 2024, respectively, and is included in accrued retirement benefits in the consolidated balance sheets.

Defined Benefit Pension Plan

IMC has a noncontributory defined benefit pension plan (the Cash Balance Plan) covering all full-time employees who meet prescribed eligibility requirements. The Cash Balance Plan uses a December 31 measurement date. Effective January 1, 2010, the Cash Balance Plan was amended to eliminate service benefit accruals for Plan years after 2009 and to no longer permit new participants into the Cash Balance Plan. The Board approved this action of freezing the Cash Balance Plan. The Board of Directors resolved its intent to terminate the Cash Balance Plan. The termination was effective June 30, 2023 and any active participants in the Cash Balance Plan remain fully vested as of such date. Liquidation of the plan through cash payments and purchases of annuities occurred in late 2024.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

The following table summarizes information about the Cash Balance Plan at December 31, 2024:

	<u>2024</u>
Change in benefit obligation:	
Projected benefit obligation at beginning of year	\$ 41,275,000
Interest cost	1,767,000
Actuarial (gain) loss	(4,004,000)
Benefits paid	(1,413,000)
Settlements	<u>(37,625,000)</u>
Projected benefit obligation at end of year	<u>-</u>
Change in plan assets:	
Fair value of the plan assets at beginning of year	43,389,000
Actual return on plan assets	1,267,000
Benefits and administrative expenses paid	(1,909,000)
Settlements	(37,625,000)
Asset reversion	<u>(5,122,000)</u>
Fair value of the plan assets at end of year	<u>-</u>
Funded status	<u>\$ -</u>
Accumulated benefit obligation	<u>\$ -</u>
Components of net periodic pension loss (income):	
Interest cost	\$ 1,767,000
Expected return on plan assets	(857,000)
Recognized actuarial loss	780,000
Recognized loss due to settlements	<u>20,790,000</u>
Net periodic pension cost	22,480,000
Plus (less) amounts recognized as changes in unrestricted net assets	<u>(25,490,000)</u>
Total recognized in net periodic pension loss and changes in net assets without donor restrictions	<u>\$ (3,010,000)</u>

During 2024, lump sum benefit payments to Cash Balance Plan beneficiaries totaled \$37,625,000, and are included in benefits paid.

<u>Assumptions</u>	<u>2024</u>
Weighted-average assumptions used to determine pension obligation:	
Discount rate	NA
Weighted-average assumptions used to determine net periodic pension income:	
Discount rate	4.28
Expected return on the plan assets	4.28

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

12. Commitments and Contingencies

Malpractice Litigation and Estimated Malpractice Cost

The Network currently maintains claims-made malpractice insurance coverage and occurrence-based reinsurance for excess coverage and has estimated losses for liabilities relating to unasserted malpractice claims incurred but not reported to its malpractice insurance company. This estimate for unreported incidents and losses is based on actuarial estimates which use its own past experience and industry experience data and the unpaid deductibles on open claims. Additionally, under the provisions of the Network's insurance program, the Network was responsible for deductibles up to \$150,000 per claim and \$750,000 in the annual aggregate for 2005, 2004 and 2003; for 2002 the deductibles were \$100,000 per claim and \$500,000 in the annual aggregate. The Network records actuarial estimates for this deductible component of its medical malpractice and comprehensive general liability insurance programs. Effective November 1, 2010, the Network's primary malpractice insurance coverage is being provided through Juno, its wholly owned captive insurance company. The total amount recorded for malpractice insurance program liabilities is \$34,748,000 and \$31,091,000 at December 31, 2025 and 2024, respectively, and is included in other liabilities in the consolidated balance sheets. The Network has recorded a receivable and related claim liability, for anticipated insurance recoveries of \$9,403,000 and \$9,483,000 at December 31, 2025 and 2024, respectively.

The provision for estimated medical malpractice claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported, including costs associated with litigating or settling claims. Anticipated insurance recoveries associated with reported claims are reported separately in the Network's consolidated balance sheets at net realizable value.

Various lawsuits and claims arising in the normal course of operations are pending or are in progress against the Network. Such lawsuits and claims are either specifically covered by insurance or are not deemed material. While the outcome of these lawsuits cannot be determined at this time, management believes that any loss which may arise from these actions will not have a material adverse effect on the financial position or results of operations of the Network.

13. Concentrations of Credit Risk

The Network grants credit without collateral to its patients who are insured under third-party payor agreements. The composition of accounts receivable from payors is as follows:

	<u>2025</u>	<u>2024</u>
Medicare	29 %	30 %
Commercial	25	24
Blue Cross	15	15
Medicaid	12	14
Self-pay/uninsured	8	9
Other	11	8
Total	<u>100 %</u>	<u>100 %</u>

The Network invests its operating cash and cash equivalents with several local banks on a short-term basis. The amounts on deposit exceed the federal insurance deposit limits. In addition, cash and cash equivalents related to assets limited as to use by Board of Directors are invested in certain mutual funds which invest in highly liquid U.S. Government and agency obligations.

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

14. Liquidity and Availability of Resources

Financial assets available for general expenditures within one year of the consolidated balance sheets date, consist of the following at December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 60,084,000	\$ 49,754,000
Patient accounts receivable, net	147,971,000	154,157,000
Assets limited as to use, designated by the Board	884,049,000	831,421,000
Total	<u>\$ 1,092,104,000</u>	<u>\$ 1,035,332,000</u>

The Network has other assets limited as to use that are externally designated, under bond indenture agreements, under interest rate swap agreements and endowments that have donor-restricted purposes. These assets are not available for general expenditures within the next year and are not reflected in the amounts above.

As part of the Network's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, the Network invests excess cash in short-term investments.

15. Functional Expenses

The Network provides general health care and related services to residents within its geographic locations. Expenses related to providing these services are as follows:

	<u>2025</u>			
	<u>Program Services</u>	<u>General and Administrative</u>	<u>Fundraising</u>	<u>Total</u>
Salaries and wages	\$ 552,576,000	\$ 75,425,000	\$ 547,000	\$ 628,548,000
Employee benefits	151,373,000	20,666,000	174,000	172,213,000
Physician fees	69,724,000	433,000	-	70,157,000
Supplies and other expenses	418,870,000	57,246,000	934,000	477,050,000
Interest	14,979,000	2,043,000	-	17,022,000
Depreciation and amortization	85,446,000	11,654,000	6,000	97,106,000
Total	<u>\$ 1,292,968,000</u>	<u>\$ 167,467,000</u>	<u>\$ 1,661,000</u>	<u>\$ 1,462,096,000</u>

	<u>2024</u>			
	<u>Program Services</u>	<u>General and Administrative</u>	<u>Fundraising</u>	<u>Total</u>
Salaries and wages	\$ 566,709,000	\$ 60,936,000	\$ 577,000	\$ 628,222,000
Employee benefits	141,255,000	15,705,000	178,000	157,138,000
Physician fees	62,075,000	1,837,000	-	63,912,000
Supplies and other expenses	382,913,000	48,144,000	1,188,000	432,245,000
Interest	16,463,000	1,829,000	-	18,292,000
Depreciation and amortization	86,464,000	13,876,000	-	100,340,000
Loss on disposal	40,589,000	-	-	40,589,000
Total	<u>\$ 1,296,468,000</u>	<u>\$ 142,327,000</u>	<u>\$ 1,943,000</u>	<u>\$ 1,440,738,000</u>

Inspira Health Network, Inc.

Notes to Consolidated Financial Statements
December 31, 2025 and 2024

The consolidated financial statements report certain expense categories that are attributable to more than one health care service or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function, including depreciation and amortization, interest and other occupancy costs, are allocated to a function based on a square footage basis.

16. Events Subsequent to December 31, 2025

Subsequent events have been evaluated through June 16, 2026, which is the date the consolidated financial statements were issued.

Inspira Health Network, Inc.
Consolidating Schedule, Balance Sheet
December 31, 2025
(In Thousands)

	Inspira Medical Centers, Inc.	Inspira Health Network, Inc.	Inspira Network Foundations	Inspira Health Network Urgent Care, P.C.	Oak and Main Surgicenter, LLC	Inspira Health Management Corporation	Inspira Physician Practices	Inspira HomeCare & HospiceCare, Inc.	Inspira Health Network LIFE, Inc.	Inspira Deptford Healthpark Properties	June	Red Bank Development Corporation	Salem Medical Center Properties	Inspira Health Partners LLC	TriCare At Inspira LLC	Consolidation	
																Eliminations	Consolidated
Assets																	
Current Assets																	
Cash and cash equivalents	\$ 29,848	\$ 4,397	\$ 4,463	\$ 2,370	\$ -	\$ 1,830	\$ 2,910	\$ 1,355	\$ 5,844	\$ 6	\$ 1,072	\$ 655	\$ 384	\$ 3,101	\$ 1,849	\$ -	\$ 60,084
Assets limited as to use, externally designated	17,974	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,974
Patient accounts receivable, net	129,973	-	-	2,666	-	196	8,662	-	835	-	-	-	-	-	5,639	-	147,971
Supplies	22,254	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,254
Prepaid expenses and other current assets	138,587	739	74	320	-	1,289	4,692	-	272	-	17,123	-	-	-	77	(18,489)	144,684
Due from affiliated organizations	135,180	725	-	-	-	-	-	-	-	-	-	-	196	-	-	(136,101)	-
Total current assets	473,816	5,861	4,537	5,356	-	3,315	16,264	1,355	6,951	6	18,195	655	580	3,101	7,565	(154,590)	392,967
Assets Limited as to Use																	
Internally designated by Board of Directors	679,305	51,880	30,050	-	-	-	-	-	-	-	122,814	-	-	-	-	-	884,049
Externally designated by donor	-	-	2,256	-	-	-	-	-	-	-	-	-	-	-	-	-	2,256
Externally designated under bond indenture agreements	122,284	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	122,284
Total assets limited as to use	801,589	51,880	32,306	-	-	-	-	-	-	-	122,814	-	-	-	-	-	1,008,589
Investments in Subsidiaries																	
	-	37,359	-	-	-	10	55	-	-	-	-	-	-	-	-	(37,424)	-
Property and Equipment, Net																	
	805,638	4,126	23	3,062	-	1,070	21,919	-	3,697	6,691	-	-	4,528	-	3,783	-	854,737
Other Assets																	
Pledges receivable, net	-	-	2,518	-	-	-	-	-	-	-	-	-	-	-	-	-	2,518
Investment in unconsolidated entities	49,461	-	-	-	-	39	374	-	-	7,481	-	-	-	-	-	(34,039)	23,316
Insurance recoveries receivable	-	-	-	-	-	-	-	-	-	-	8,888	-	-	-	-	-	8,888
Other assets	61,365	4,972	-	-	-	264	451	-	-	-	-	-	-	34,531	(47,821)	(47,821)	53,762
Operating lease right-of-use asset	23,100	-	-	2,893	-	42	4,364	-	4,707	-	-	-	-	-	3,882	(2,716)	36,272
Total other assets	133,926	4,972	2,518	2,893	-	345	5,189	-	4,707	7,481	-	-	-	-	38,413	(84,576)	124,756
Beneficial Interest in Perpetual and Temporary Trusts																	
	9,615	-	2,676	-	-	-	-	-	-	-	-	-	-	-	-	-	12,291
Beneficial Interest in Inspira Health Network Foundation																	
	4,317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(4,317)	-
Total assets	\$ 2,229,101	\$ 104,198	\$ 42,060	\$ 11,311	\$ -	\$ 4,740	\$ 43,427	\$ 1,355	\$ 15,355	\$ 14,178	\$ 149,897	\$ 655	\$ 5,108	\$ 3,101	\$ 49,761	\$ (280,907)	\$ 2,393,340
Liabilities and Net Assets																	
Current Liabilities																	
Accounts payable and accrued expenses	\$ 130,337	\$ 206	\$ 117	\$ 1,615	\$ -	\$ 553	\$ 19,343	\$ -	\$ 4,968	\$ -	\$ 18,854	\$ -	\$ 12	\$ 271	\$ 1,591	\$ (17,352)	\$ 160,515
Construction payable	20,188	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,188
Accrued salaries and payroll taxes	23,098	-	-	-	-	-	2,212	-	-	-	-	-	-	546	-	-	25,856
Accrued vacation and other employee benefits	22,349	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,349
Accrued interest payable	14,984	-	-	-	-	-	141	-	-	-	-	-	837	-	-	(837)	15,125
Due to affiliated organizations	-	-	3,864	26,100	-	23,933	52,564	1,355	14,913	13,254	-	82	-	36	-	(136,101)	-
Estimated settlements due to third-party payors	47,090	-	-	54	-	64	4,316	-	244	-	-	-	717	-	-	-	52,485
Current portion of operating lease obligations	3,234	-	-	681	-	43	1,025	-	722	-	-	-	-	-	418	(463)	5,860
Current installments of long-term debt	11,410	-	-	-	-	-	-	-	-	-	-	-	273	-	301	(574)	11,410
Total current liabilities	272,690	206	3,981	28,450	-	24,593	79,601	1,355	20,847	13,254	18,854	82	1,122	1,024	2,856	(155,327)	313,588
Accrued Retirement Benefits																	
	11,968	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,968
Estimated Settlements Due to Third-Party Payors																	
	21,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	21,500
Operating Lease Obligations																	
	21,079	-	-	2,368	-	-	3,467	-	4,049	-	-	-	-	-	3,570	(2,253)	32,280
Other Long-Term Liabilities																	
	55,124	-	-	-	-	-	-	-	-	-	45,705	-	-	-	-	(45,007)	55,822
Long-Term Debt																	
	644,441	-	-	-	-	-	-	-	-	-	-	-	4,643	-	1,385	(6,028)	644,441
Total liabilities	1,026,802	206	3,981	30,818	-	24,593	83,068	1,355	24,896	13,254	64,559	82	5,765	1,024	7,811	(208,615)	1,079,599
Net Assets																	
Without donor restrictions	1,192,430	103,992	29,396	(19,507)	-	(20,486)	(39,641)	-	(9,541)	924	85,338	573	(657)	1,476	31,462	(72,292)	1,283,467
Noncontrolling ownership interest	-	-	-	-	-	633	-	-	-	-	-	-	-	601	10,488	-	11,722
With donor restrictions	9,869	-	8,683	-	-	-	-	-	-	-	-	-	-	-	-	-	18,552
Total net assets	1,202,299	103,992	38,079	(19,507)	-	(19,853)	(39,641)	-	(9,541)	924	85,338	573	(657)	2,077	41,950	(72,292)	1,313,741
Total liabilities and net assets	\$ 2,229,101	\$ 104,198	\$ 42,060	\$ 11,311	\$ -	\$ 4,740	\$ 43,427	\$ 1,355	\$ 15,355	\$ 14,178	\$ 149,897	\$ 655	\$ 5,108	\$ 3,101	\$ 49,761	\$ (280,907)	\$ 2,393,340

Inspira Health Network, Inc.

Consolidating Schedule, Statement of Operations and Changes in Net Assets

Year Ended December 31, 2025

(In Thousands)

	Inspira Medical Centers, Inc.	Inspira Health Network, Inc.	Inspira Network Foundations	Inspira Health Network Urgent Care, P.C.	Oak and Main Surgicenter, LLC	Inspira Health Management Corporation	Inspira Physician Practices	Inspira HomeCare & HospiceCare, Inc.	Inspira Health Network LIFE, Inc.	Inspira Deptford Healthpark Properties	Juno	Red Bank Development Corporation	Salem Medical Center Properties	Inspira Health Partners, LLC	TriCare At Inspira LLC	Consolidation	
																Eliminations	Consolidated
Net Assets Without Donor Restrictions																	
Revenue:																	
Net patient service revenue	\$ 1,131,422	\$ -	\$ -	\$ 20,498	\$ (278)	\$ 3,341	\$ 80,033	\$ -	\$ 39,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,316	\$ (5,886)	\$ 1,300,688
Other revenue	151,703	963	2,377	230	92	8,701	11,738	796	533	905	15,931	6	427	1,771	318	(39,645)	156,846
Total revenue	1,283,125	963	2,377	20,728	(186)	12,042	91,771	796	39,775	905	15,931	6	427	1,771	32,634	(45,531)	1,457,534
Expenses:																	
Salaries and wages	504,029	-	547	9,359	8	5,945	80,324	-	10,337	-	-	-	-	50	17,949	-	628,548
Employee benefits	147,498	-	174	1,640	2	1,649	13,969	-	3,238	-	-	-	-	16	4,027	-	172,213
Physician fees	67,367	-	-	1,368	(52)	213	9,191	-	361	-	-	-	-	-	-	(8,291)	70,157
Supplies and other expenses	430,564	539	934	6,988	(47)	1,910	24,801	1	23,948	77	16,924	10	56	389	6,790	(36,834)	477,050
Interest	17,005	-	-	-	-	-	-	-	-	-	-	-	420	-	51	(454)	17,022
Depreciation and amortization	87,194	4	6	567	44	203	1,954	-	788	4	-	-	157	-	6,185	-	97,106
Total expenses	1,253,657	543	1,661	19,922	(45)	9,920	130,239	1	38,672	81	16,924	10	633	455	35,002	(45,579)	1,462,096
Operating (loss) income	29,468	420	716	806	(141)	2,122	(38,468)	795	1,103	824	(993)	(4)	(206)	1,316	(2,368)	48	(4,562)
Nonoperating Gains (Losses), Net																	
Interest and dividend income	18,647	457	815	-	-	-	-	-	-	-	-	-	-	-	-	-	19,919
Net realized (losses) gains on sale of investments	31,968	1,484	947	-	(134)	-	-	-	148	-	4,070	-	-	-	-	(454)	38,029
Change in net unrealized gains and losses on investments	43,323	4,570	2,124	-	-	-	-	-	-	-	8,181	-	-	-	(66)	-	58,132
Revenue (less than) in excess of expenses	123,406	6,931	4,602	806	(275)	2,122	(38,468)	795	1,251	824	11,258	(4)	(206)	1,316	(2,434)	(406)	111,518
Other changes in net assets without donor restrictions:																	
Net asset transfers	(25,261)	-	(4,956)	-	3,710	(2,500)	38,442	(9,903)	-	-	-	-	-	468	-	-	-
Capital Grant	4,393	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,393
Other	4,803	(4)	-	-	-	(2,850)	(217)	-	-	-	-	-	(332)	(4,000)	3,220	620	
Pension liability adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net assets released from restriction for property and equipment	-	-	44	-	-	-	-	-	-	-	-	-	-	-	-	-	44
Increase (decrease) in net assets without donor restrictions	107,341	6,927	(310)	806	3,435	(3,228)	(243)	(9,108)	1,251	824	11,258	(4)	(206)	1,452	(6,434)	2,814	116,575
Net Assets Without Donor Restrictions																	
Contributions	-	-	771	-	-	-	-	-	-	-	-	-	-	-	-	-	771
Change in beneficial interest in temporary trust	246	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	246
Net assets released from restriction	-	-	(81)	-	-	-	-	-	-	-	-	-	-	-	-	-	(81)
Investment income	-	-	627	-	-	-	-	-	-	-	-	-	-	-	-	-	627
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in beneficial interest in perpetual trusts	395	-	24	-	-	-	-	-	-	-	-	-	-	-	-	-	419
Increase (decrease) in net assets with donor restrictions	641	-	1,341	-	-	-	-	-	-	-	-	-	-	-	-	-	1,982
Increase (decrease) in net assets	107,982	6,927	1,031	806	3,435	(3,228)	(243)	(9,108)	1,251	824	11,258	(4)	(206)	1,452	(6,434)	2,814	118,557
Net Assets (Deficit), Beginning	1,094,317	97,065	37,048	(20,313)	(3,435)	(16,625)	(39,398)	9,108	(10,792)	100	74,080	577	(451)	625	48,384	(75,106)	1,195,184
Net Assets (Deficit), Ending	\$ 1,202,299	\$ 103,992	\$ 38,079	\$ (19,507)	\$ -	\$ (19,853)	\$ (39,641)	\$ -	\$ (9,541)	\$ 924	\$ 85,338	\$ 573	\$ (657)	\$ 2,077	\$ 41,950	\$ (72,292)	\$ 1,313,741

Inspira Health Network, Inc.

Consolidating Schedule, Balance Sheet
December 31, 2024
(In Thousands)

	Inspira Medical Centers, Inc.	Inspira Health Network, Inc.	Inspira Network Foundations	Inspira Health Network Urgent Care, P.C.	Oak and Main Surgicenter, LLC	Inspira Health Management Corporation	Inspira Physician Practices	Inspira HomeCare & HospiceCare, Inc.	Inspira Health Network LIFE, Inc.	Inspira Deptford Healthpark Properties	Juno	Red Bank Development Corporation	Salem Medical Center Properties	Inspira Health Partners LLC	TriCare At Inspira LLC	Consolidation	
																Eliminations	Consolidated
Assets																	
Current Assets																	
Cash and cash equivalents	\$ 21,114	\$ 3,843	\$ 2,652	\$ 2,106	\$ 445	\$ 1,361	\$ 6,189	\$ 4,577	\$ 2,628	\$ 275	\$ 755	\$ 944	\$ 6	\$ 1,494	\$ 1,365	\$ -	\$ 49,754
Assets limited as to use, externally designated	12,055	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,055
Patient accounts receivable, net	136,781	-	-	1,873	316	225	8,029	-	849	-	-	-	-	-	6,084	-	154,157
Supplies	20,376	-	-	1	-	-	98	-	-	-	-	-	-	-	-	-	20,475
Prepaid expenses and other current assets	57,196	879	75	92	-	702	8,269	-	225	9	14,305	101	-	-	58	(16,485)	65,426
Due from affiliated organizations	131,853	513	-	-	-	171	-	-	-	-	-	-	801	-	-	(133,338)	-
Total current assets	379,375	5,235	2,727	4,072	761	2,459	22,585	4,577	3,702	284	15,060	1,045	807	1,494	7,507	(149,823)	301,867
Assets Limited as to Use																	
Internally designated by Board of Directors	645,138	45,691	30,026	-	-	-	-	-	-	-	110,566	-	-	-	-	-	831,421
Externally designated by donor	-	-	1,533	-	-	-	-	-	-	-	-	-	-	-	-	-	1,533
Externally designated under bond indenture agreements	203,109	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	203,109
Total assets limited as to use	848,247	45,691	31,559	-	-	-	-	-	-	-	110,566	-	-	-	-	-	1,036,063
Investments in Subsidiaries																	
	36,287	37,363	-	-	-	10	55	-	-	-	-	-	-	-	-	(73,715)	-
Property and Equipment, Net																	
	702,691	4,130	30	3,529	619	1,271	12,005	-	4,355	6,694	-	47	4,684	-	3,689	-	743,744
Other Assets																	
Pledges receivable, net	-	-	3,758	-	-	-	-	-	-	-	-	-	-	-	-	-	3,758
Investment in unconsolidated entities	14,116	-	-	-	-	18	126	4,546	-	5,186	-	-	-	-	-	-	23,992
Insurance recoveries receivable	-	-	-	-	-	-	-	-	-	-	9,045	-	-	-	-	-	9,045
Other assets	63,393	5,189	-	-	-	264	307	-	-	-	-	-	-	-	38,511	(48,087)	59,577
Operating lease right-of-use asset	25,925	244	-	2,886	-	90	3,221	-	5,352	-	-	-	-	-	4,200	(3,270)	38,648
Total other assets	103,434	5,433	3,758	2,886	-	372	3,654	4,546	5,352	5,186	9,045	-	-	-	42,711	(51,357)	135,020
Beneficial Interest in Perpetual and Temporary Trusts																	
	8,974	-	2,252	-	-	-	-	-	-	-	-	-	-	-	-	-	11,226
Beneficial Interest in Inspira Health Network Foundation																	
	4,880	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(4,880)	-
Total assets	\$ 2,083,888	\$ 97,852	\$ 40,326	\$ 10,487	\$ 1,380	\$ 4,112	\$ 38,299	\$ 9,123	\$ 13,409	\$ 12,164	\$ 134,671	\$ 1,092	\$ 5,491	\$ 1,494	\$ 53,907	\$ (279,775)	\$ 2,227,920
Liabilities and Net Assets																	
Current Liabilities																	
Accounts payable and accrued expenses	\$ 103,362	\$ 531	\$ 172	\$ 1,399	\$ 246	\$ 656	\$ 15,416	\$ -	\$ 3,839	\$ 3	\$ 17,651	\$ 207	\$ 54	\$ 147	\$ 810	\$ (15,625)	\$ 128,868
Construction payable	8,817	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,817
Accrued salaries and payroll taxes	24,349	-	-	-	-	-	1,505	-	-	-	-	-	-	-	485	-	26,339
Accrued vacation and other employee benefits	21,990	-	-	-	-	-	69	-	-	-	-	-	-	-	-	-	22,059
Accrued interest payable	13,111	-	-	-	-	-	-	-	-	-	-	-	862	-	-	(862)	13,111
Due to affiliated organizations	-	-	3,106	26,183	4,457	19,924	52,006	-	14,809	12,061	-	308	8	476	-	(133,338)	-
Estimated settlements due to third-party payors	36,260	-	-	185	100	63	5,391	15	152	-	-	-	246	-	-	-	42,412
Current portion of operating lease obligations	3,575	69	-	745	-	52	1,020	-	694	-	-	-	-	-	327	(475)	6,007
Current installments of long-term debt	11,230	-	-	-	-	-	-	-	-	-	-	-	125	-	-	(125)	11,230
Total current liabilities	222,694	600	3,278	28,512	4,803	20,695	75,407	15	19,494	12,064	17,651	515	1,049	869	1,622	(150,425)	258,843
Accrued Retirement Benefits																	
	10,794	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,794
Estimated Settlements Due to Third-Party Payors																	
	18,787	-	-	-	12	-	-	-	-	-	-	-	-	-	-	-	18,799
Operating Lease Obligations																	
	23,213	187	-	2,288	-	42	2,290	-	4,707	-	-	-	-	-	3,901	(2,795)	33,833
Other Long-Term Liabilities																	
	55,243	-	-	-	-	-	-	-	-	-	42,940	-	-	-	-	(46,556)	51,627
Long-Term Debt																	
	658,840	-	-	-	-	-	-	-	-	-	-	-	4,893	-	-	(4,893)	658,840
Total liabilities	989,571	787	3,278	30,800	4,815	20,737	77,697	15	24,201	12,064	60,591	515	5,942	869	5,523	(204,669)	1,032,736
Net Assets																	
Without donor restrictions	1,085,089	97,065	29,706	(20,313)	(3,435)	(17,331)	(39,398)	9,108	(10,792)	100	74,080	577	(451)	490	36,241	(75,106)	1,165,630
Noncontrolling ownership interest	-	-	-	-	-	706	-	-	-	-	-	-	-	135	12,143	-	12,984
With donor restrictions	9,228	-	7,342	-	-	-	-	-	-	-	-	-	-	-	-	-	16,570
Total net assets	1,094,317	97,065	37,048	(20,313)	(3,435)	(16,625)	(39,398)	9,108	(10,792)	100	74,080	577	(451)	625	48,384	(75,106)	1,195,184
Total liabilities and net assets	\$ 2,083,888	\$ 97,852	\$ 40,326	\$ 10,487	\$ 1,380	\$ 4,112	\$ 38,299	\$ 9,123	\$ 13,409	\$ 12,164	\$ 134,671	\$ 1,092	\$ 5,491	\$ 1,494	\$ 53,907	\$ (279,775)	\$ 2,227,920

Inspira Health Network, Inc.

Consolidating Schedule, Statement of Operations and Changes in Net Assets

Year Ended December 31, 2024

(In Thousands)

	Inspira Medical Centers, Inc.	Inspira Health Network, Inc.	Inspira Network Foundations	Inspira Health Network Urgent Care, P.C.	Oak and Main Surgicenter, LLC	Inspira Health Management Corporation	Inspira Physician Practices	Inspira HomeCare & HospiceCare, Inc.	Inspira Health Network LIFE, Inc.	Inspira Deptford Healthpark Properties	Junco	Red Bank Development Corporation	Salem Medical Center Properties	Inspira Health Partners, LLC	TriCare At Inspira LLC	Consolidation	
																Eliminations	Consolidated
Net Assets Without Donor Restrictions																	
Revenue:																	
Net patient service revenue	\$ 1,116,228	\$ -	\$ -	\$ 18,500	\$ 1,598	\$ 3,373	\$ 83,671	\$ -	\$ 32,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,468	\$ (5,029)	\$ 1,261,869
Stimulus grant revenue	4,681	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,681
Other revenue	78,743	1,724	1,611	-	90	9,507	9,648	1,267	701	273	13,229	716	423	1,847	79	(34,245)	85,613
Total revenue	1,199,652	1,724	1,611	18,500	1,688	12,880	93,319	1,267	32,761	273	13,229	716	423	1,847	11,547	(39,274)	1,352,163
Expenses:																	
Salaries and wages	509,997	-	577	8,103	712	6,671	85,876	-	10,393	-	-	-	-	47	5,846	-	628,222
Employee benefits	133,885	(24)	178	1,469	154	1,886	15,318	-	3,206	-	-	-	-	15	1,051	-	157,138
Physician fees	58,846	-	-	1,555	751	254	7,348	-	152	-	-	-	-	-	-	(4,994)	63,912
Supplies and other expenses	387,364	666	1,188	6,454	680	2,081	26,840	-	21,127	79	15,654	699	54	439	2,254	(33,334)	432,245
Interest	17,615	636	-	-	-	-	-	-	-	-	-	68	417	-	2	(446)	18,292
Depreciation and amortization	94,603	6	(19)	594	97	224	1,495	-	816	(4)	-	191	157	-	2,180	-	100,340
Loss on disposal	40,589	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,589
Total expenses	1,242,899	1,284	1,924	18,175	2,394	11,116	136,877	-	35,694	75	15,654	958	628	501	11,333	(38,774)	1,440,738
Operating (loss) income	(43,247)	440	(313)	325	(706)	1,764	(43,558)	1,267	(2,933)	198	(2,425)	(242)	(205)	1,346	214	(500)	(88,575)
Nonoperating Gains (Losses), Net																	
Interest and dividend income	18,667	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(101)	18,566
Change in value of interest rate swap agreements	401	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	401
Pension settlement cost	(20,790)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(20,790)
Net realized (losses) gains on sale of investments	73,444	9,680	3,841	-	-	(136)	18	-	(66)	-	3,928	-	-	-	-	(417)	90,292
Change in net unrealized gains and losses on investments	(35,109)	(5,976)	(1,210)	-	-	-	-	-	-	-	5,649	-	-	-	4	-	(36,642)
Revenue (less than) in excess of expenses	(6,634)	4,144	2,318	325	(706)	1,628	(43,540)	1,267	(2,999)	198	7,152	(242)	(205)	1,346	218	(1,018)	(36,748)
Other changes in net assets without donor restrictions:																	
Net asset transfers	(28,363)	(2,500)	(2,137)	-	-	(4,500)	37,500	-	-	-	-	-	-	-	-	-	-
Capital Grant	-	2,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,500
Other	2,360	(259)	1	-	-	48	(1,590)	-	-	-	-	-	-	(2,520)	36,124	(33,714)	450
Non-controlling interest contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,042	-	12,042
Pension liability adjustment	25,490	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,490
Net assets released from restriction for property and equipment	(323)	-	522	-	-	-	-	-	-	-	-	-	-	-	-	-	199
Increase (decrease) in net assets without donor restrictions	(7,470)	3,885	704	325	(706)	(2,824)	(7,630)	1,267	(2,999)	198	7,152	(242)	(205)	(1,174)	48,384	(34,732)	3,933
Net Assets Without Donor Restrictions																	
Contributions	2	-	1,677	-	-	-	-	-	-	-	-	-	-	-	-	-	1,679
Change in beneficial interest in temporary trust	189	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	189
Net assets released from restriction	(94)	-	(649)	-	-	-	-	-	-	-	-	-	-	-	-	-	(743)
Investment income	-	-	231	-	-	-	-	-	-	-	-	-	-	-	-	-	231
Other	94	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	94
Change in beneficial interest in perpetual trusts	231	-	7	-	-	-	-	-	-	-	-	-	-	-	-	-	238
Increase (decrease) in net assets with donor restrictions	422	-	1,266	-	-	-	-	-	-	-	-	-	-	-	-	-	1,688
Increase (decrease) in net assets	(7,048)	3,885	1,970	325	(706)	(2,824)	(7,630)	1,267	(2,999)	198	7,152	(242)	(205)	(1,174)	48,384	(34,732)	5,621
Net Assets (Deficit), Beginning	1,101,365	93,180	35,078	(20,638)	(2,729)	(13,801)	(31,768)	7,841	(7,793)	(98)	66,928	819	(246)	1,799	-	(40,374)	1,189,563
Net Assets (Deficit), Ending	\$ 1,094,317	\$ 97,065	\$ 37,048	\$ (20,313)	\$ (3,435)	\$ (16,625)	\$ (39,398)	\$ 9,108	\$ (10,792)	\$ 100	\$ 74,080	\$ 577	\$ (451)	\$ 625	\$ 48,384	\$ (75,106)	\$ 1,195,184